
LLCC Board of Trustees Regular Meeting

September 23, 2026

Wayne Rosenthal, Chair

Ken Elmore, Vice Chair

Samantha Enz, Secretary

Vicki Davis

Gordon Gates

Jeff Fulgenzi

Mark Holaway

Rylie Jones, Student Trustee

Dr. Curt Oldfield, President

MISSION STATEMENT

The mission of Lincoln Land Community College is to transform lives and strengthen our communities through learning.

**BOARD OF TRUSTEES
LINCOLN LAND COMMUNITY COLLEGE
ILLINOIS COMMUNITY COLLEGE DISTRICT #526**

**PUBLIC HEARING ON FY2027 COLLEGE BUDGET
WEDNESDAY, SEPTEMBER 23, 2026
5:30 P.M.**

**AGENDA
REGULAR MEETING**

Immediately Following Public Hearing on the Budget
Lincoln Land Community College
Robert H. Stephens Room

I. Preliminary Matters

- A. Roll Call
- B. Pledge of Allegiance
- C. Adoption of Agenda of the September 23, 2026 Meeting
- D. Introductions and Recognition
- E. Hearing of Citizens

II. Consent Agenda

- A. Approval of Minutes of the Regular Meeting of August 26, 202
- B. Ratify Payment of All Cash Disbursements for August and the August Treasurer's Report
- C. Out-of-State Travel
 - 1. Ratification of Out-of-State Travel
 - 2. Approval of Out-of-State Travel
- D. Budget/Financial Items
 - 1. Ratification of Transfers to/from Restricted, Auxiliary and O&M Restricted Fund
- E. Purchasing
 - 1. Surgical Technology Equipment
 - 2. Third Party Printing
- F. Contracts/Agreements
 - 1. Monthly Training Contract/Clinical Agreement Status Report
 - 2. E2E Advising Renewal
 - 3. Renewal of Elevator Service Contract
- G. Monthly Grant Status Report
- H. Facility Leases
- I. Construction Items
 - 1. Interior Wayfinding Phase 3 – Contractor Recommendation
 - 2. Master Plan Implementation – Construction Management Services – Amendment #3 -Phase B2 Renovations of Menard Hall Main Level

III. Action Agenda

- A. Policies
 - 1. Revision to Board Policy 5.11 – Admission of Students
 - 2. Revision to Board Policy 5.43 – Standards of Progress-Academic

- 3. Revision to Board Policy 5.16 – Residency
- 4. Revision to Board Policy 5.42 – Schedule Changes
- B. Academic Services Division Items
 - 1. Modification of the 2027 and 2028 Academic Calendars
- C. Student Services Division Items
- D. Administrative Services Division Items
 - 1. FY2027 Budget
 - 2. Approval of Investment Management Services Agreement
 - 3. Approval of Illinois Trust Resolution
- E. Information Technology Items
- F. Executive Division Items
 - 1. Extension of the LLCC 5-year Strategic Plan

IV. Information Items

- A. Staff Reports
 - 1. Academic Services
 - 2. Student Services
 - 3. Administrative Services
 - a. Position Vacancies and Hires
 - b. Construction Progress Update
 - c. Monthly Financial Report
 - d. Bookstore Report
 - 4. Information Technology
 - 5. Advancement Office
 - 6. Executive Division
 - a. Review of Agenda Master Calendar
- B. President's Report
- C. Report from Faculty Senate
- D. Report from Faculty Association
- E. Report from Professional Staff
- F. Report from Facilities Services Council
- G. Chairman's Report
- H. Secretary's Report
- I. Foundation Report
- J. Other Board Members' Reports

V. Strategic Discussion

VI. Executive Session

- A. Personnel Matters
- B. Faculty Tenure and Continuing Employment Recommendations
- C. Pending/Imminent Legal Matters

VII. Actions from Open/Executive Session

- A. Approval of Personnel Matters
- B. Approval of Faculty Tenure and Continuing Employment Recommendations

VIII. Adjournment

I. Preliminary Matters

II. Consent Agenda

AGENDA ITEM II.B

MEMORANDUM

TO: Members, LLCC Board of Trustees

FROM: Dr. Curt Oldfield
President

SUBJECT: Ratify Payments of All Cash Disbursements for August and the August Treasurer's Report

DATE: September 23, 2026

In accordance with Lincoln Land Community College Board of Trustees Policy 6.1, the following items are available in the President's Office and Vice President, Administrative Services Office for your review and subsequent action:

- A. The Cash Disbursement Register including the Check Register of bi-monthly accounts payable checks, E-commerce refunds, ACH and Wire transactions issued during August, 2026, (payments for purchase order payments, equipment, supplies, lease payments, maintenance agreements, travel in accordance with the Local Government Travel Expense Control Act, employee reimbursements, membership dues, subscriptions, club vouchers, medical claim payments, pre-paid purchase orders, and time sensitive payment due dates – generally, items included under Board Policy 6.6).
- B. The Treasurer's Report for the month ending August 31, 2026.

MOTION: Ratify disbursements of the bi-monthly checks, E-commerce refunds, ACH and Wire transactions issued during August 2026, and ratify the August 31, 2026, Treasurer's Report.

AGENDA ITEM II.C.2**MEMORANDUM**

TO: Members, LLCC Board of Trustees

FROM: Dr. Curt Oldfield
President

SUBJECT: Out-of-State Travel

DATE: September 23, 2026

Name	Meeting	Location	Purpose	Amount
Searcy, Scott	Technical Symposium on Computer Science Education (SIGCSE TS) 2027 Conference	Sacramento, CA	Professional Development	\$3,145
Krzesinski, Ashley	Navigating Disruption Seminar	Austin, TX	Professional Development	\$3,755
Dockter, Jason	AACC Fall Committee Meeting	Arlington, VA	Professional Development	\$2,356
Baehr, Tammy	Paws and Stripes College	Titusville, FL	Therapy Dog Training	\$3,900
Kissel, Kenneth	Paws and Stripes College	Titusville, FL	Therapy Dog Training	\$2,730
Murphy, Janelle	JRCERT Site Survey Visit	Columbus, OH	Professional Development	\$0*
Todd, Brent	Learning & Student Success AAC&U Conference	Mystic, CT	Professional Development	\$3,032
Mendoza, Patty	COABE Conference	New Orleans, LA	Professional Development	\$3,950
Rang, Ashley	COABE Conference	New Orleans, LA	Professional Development	\$3,655
Hovey, Christie	College Board AP Finance Development Committee	Reston, VA	Faculty Development	\$0*
Smith, Nichole	AccredX Conference	Fort Worth, TX	Professional Development	\$3,033
Roberts, Ryan	Author Research	New York, NY	Faculty Development	\$1,287
Shanle, Erin	National Conference for Science and STEM Education	Indianapolis, IN	Faculty Development	\$1,460
Oldfield, Curt	AACC Workforce Development Institute	San Diego, CA	Administrative Travel	\$3,230

Bauman, Holly & 4 students	National FFA Convention	Indianapolis, IN	Student Trip	\$5,363**
Jackson, Lori	National FFA Convention	Indianapolis, IN	Student Trip	\$930**

**Expenses paid by outside agency*

***LLCC Foundation – Donor Restricted Fund*

MEMORANDUM

TO: Members, LLCC Board of Trustees

FROM: Dr. Curt Oldfield
President

SUBJECT: Ratification of Transfers to and from Operating, Restricted, Auxiliary and O & M Restricted Funds

DATE: September 23, 2026

The Public Community College Act provides authorization for the permanent transfer of funds in the Operating Funds to the Operations and Maintenance Restricted Fund, Auxiliary Fund, and Restricted Fund. To facilitate year-end closing and audit reporting, the following transfers were completed on June 30, 2026. Board ratification of these transfers is requested.

At its February 28, 2007 meeting, the Board of Trustees approved a \$3.50 per credit hour infrastructure fee to support the College's infrastructure needs. As a result, a transfer of \$295,040.74 was made from the Operations & Maintenance Fund to the Operations & Maintenance Restricted Fund, representing FY 2026 infrastructure fee revenues that were collected but not expended.

Program support for the Child Development Center and Community Education was budgeted in the Education Fund for FY 2026. Accordingly, a transfer of \$410,706.34 was made from the Education Fund to the Auxiliary Fund.

Additional transfers were made on June 30, 2026, as follows:

- \$6,500,000 from the Education Fund to the Restricted Fund
- \$1,000,000 from the Education Fund to the Operations & Maintenance Restricted Fund
- \$1,000,000 from the Operations & Maintenance Fund to the Operations & Maintenance Restricted Fund

These transfers support the College's long-term financial and capital planning objectives, including the replacement of institutional equipment and furnishings and the enhancement of reserves dedicated to Operating Sustainability, Activity Fees, Institutional Construction, and Technology Initiatives.

MOTION: Move to ratify the attached resolution approving the permanent transfer of \$410,706.34 from the Education Fund to the Auxiliary Fund, \$6,500,000 from the Education Fund to the Restricted Fund, \$1,000,000 from the Education Fund to the Operations & Maintenance Restricted Fund, and \$1,295,040.74 from the Operations & Maintenance Fund to the Operations & Maintenance Restricted Fund.

**RESOLUTION
AUTHORIZING THE TRANSFER OF THE FOLLOWING FUNDS**

WHEREAS, the Board of Trustees of Community College District No. 526, Counties of Bond, Cass, Christian, DeWitt, Fayette, Greene, Logan, Macon, Macoupin, Mason, Menard, Montgomery, Morgan, Sangamon, Scott, and State of Illinois budgeted for the transfer of funds; and

WHEREAS, the amount of FY 2026 Education Fund transfers totals \$7,910,706.34; and

WHEREAS, the amount of FY 2026 Operations and Maintenance Fund transfers totals \$1,295,040.74; and

WHEREAS, the Illinois Public Community College Act authorizes the transfer of excess funds from the Operating Funds to the Restricted Fund, Auxiliary Fund, and Operations and Maintenance Restricted Fund; and

NOW, THEREFORE BE IT RESOLVED, that the Treasurer of Community College District No. 526 is hereby directed to make the following transfers:

- \$410,706.34 from the Education Fund to the Auxiliary Fund;
- \$6,500,000.00 from the Education Fund to the Restricted Fund;
- \$1,000,000.00 from the Education Fund to the Operations and Maintenance Restricted Fund;
- \$1,295,040.74 from the Operations and Maintenance Fund to the Operations and Maintenance Restricted Fund.

BE IT FURTHER RESOLVED, that these transfers are made in accordance with the provisions of the Illinois Public Community College Act and the FY 2026 budget as approved by the Board of Trustees.

Signature _____
(Board Chair)

Witness _____
(Board Secretary)

AGENDA ITEM II.E.1**MEMORANDUM**

TO: Members, LLCC Board of Trustees

FROM: Dr. Curt Oldfield
President

SUBJECT: Surgical Technology Equipment

DATE: September 23, 2026

Proposals were recently sought from qualified vendors for the purchase and delivery of surgical technology equipment and related accessories for use in our Surgical Technology Program. The equipment is intended for training purposes, and vendors could submit a bid on any or all items.

Through the selection process, we identified a vendor we believe can provide professionally refurbished equipment that has been tested, calibrated as applicable, cleaned, and fully operational upon delivery.

Pricing was requested for 11 various products. One bid was received, with the vendor bidding on 10 of the 11 listed items.

Vendor	Projected Cost
Soma Technology, Inc. Bloomfield, CT	\$76,995

As required by section 6.4 of the LLCC Board Policy, an advertisement for public bid was published in the Thursday, August 27, 2026 edition of the Springfield State-Journal Register.

In addition to the bidder above, solicitation was also sent to the following vendors, but no bids were received: DiaMedical USA, Farmington Hills, MI; Medtronic/Coviden Sales, Mansfield, MA; MFI Medical, San Diego, CA; MPR Orthopedics, Eagan, MN; Oasis Scientific Inc., Taylors, SC; Seattle Technology, Marysville, WA.

Budget Impact:

Total Funds Requested: \$76,995
Source of Funds: Memorial Grant Foundation
Projected Revenue: N/A
Projected Savings: N/A

Student Learning Impact:

How will proposed agenda item impact student learning?

The purchase of the surgical equipment will enhance student learning by providing hands-on training with current technology used in today's workforce. Students will gain practical experience, better preparing them for employment in a rapidly evolving industry. Access to this updated equipment supports curriculum relevance, improves skill development, and increases student competitiveness in the job market.

How will proposed agenda item be measured?

Student performance coursework, successful completion of program competencies, and job placement rates in the healthcare field.

MOTION:	Move to approve a purchase order to Soma Technology, Inc. of Bloomfield, CT, to provide surgical technology equipment at a total cost of \$76,995.00 in accordance with the terms, conditions, and specifications of Request for Proposal #FY2027-06.
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MEMORANDUM

TO: Members, LLCC Board of Trustees

FROM: Dr. Curt Oldfield
President

SUBJECT: Third Party Printing

DATE: September 23, 2026

Proposals were recently sought to select a single-source printer to produce most of the college's routine print jobs that cannot be internally sourced. The vendor would be expected to produce letterhead stationery, business cards, brochures, postcards, business forms, etc.

While cost was the major criterion considered, the ability to meet deadlines, quality of samples provided, and references were also considered. Through the selection process, we identified a vendor we believe is equipped to meet the printing needs of the college and can provide products of high quality at a reasonable cost.

Pricing was received on 17 various products. Pricing was requested for a minimum, medium, and large quantity for each individual product, as well as the estimated order volume. The price grid below details the cumulative price based on estimated volume.

Vendor	Projected Cost
BOPI Bloomington, IL	\$24,994.17
Dyna Graphics Decatur, IL	\$28,386.59
Martin One Source Champaign, IL	\$22,368.03

As required by section 6.4 of the LLCC Board Policy, an advertisement for public bid was published in the Thursday, August 17, 2026 edition of the Springfield State-Journal Register.

In addition to the bidders above, the solicitation was also sent to the following vendors: A&B Printing, Springfield; Color World, Springfield; Emmerson Press, Divernon; Graphics Express, Peoria; Premier Print Group, Champaign; Royal Printing, Quincy; World Press Printing, Fenton; Allied Solutions, Carmel; Sebis Direct, Chicago.

Budget Impact:

Total Funds Requested: \$35,000
Source of Funds: Operating Funds
Projected Revenue: N/A
Projected Savings: N/A

Student Learning Impact:

How will proposed agenda item impact student learning?

N/A

How will proposed agenda item be measured?

N/A

MOTION:	Move to approve a purchase order to Martin One Source, Champaign IL, to provide third party printing services at the total estimated cost of \$35,000 in accordance with the terms, conditions, and specifications of Request for Proposal #FY2027-05.
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MEMORANDUM

TO: Members, LLCC Board of Trustees

FROM: Dr. Curt Oldfield
President

SUBJECT: Monthly Training Contract/Clinical Agreement Status Report

DATE: September 23, 2026

The following is the current Training Contract/Clinical Agreement Status Report for LLCC.

The Professional Development Institute has entered into a contract with CASSCOMM to provide Safety Training. There will be 2, half day training sessions on October 5, 2026.

The Professional Development Institute has entered into a contract with Ahlstrom to provide Leadership Training. There will be a 3, full day training sessions on August 31, October 5, and November 9, 2026.

Academic Services seeks approval to enter into a Clinical Site Agreement with Graham Health System for students enrolled in the College's DMS and CVS Programs.

Academic Services seeks approval to enter into a Clinical Site Agreement with Advanced Healthcare Services, LLC for students enrolled in the College's Computer OTA Program.

MOTION: Move to approve the Clinical Site Agreements with Graham Health System and Advanced Healthcare Services, LLC.

MEMORANDUM

TO: Members, LLCC Board of Trustees

FROM: Dr. Curt Oldfield
President

SUBJECT: E2E Advising

DATE: September 23, 2026

Board approval is requested for a one-year software agreement with E2E Advising. This advising management software will allow advisors and students to use appointment scheduling, online booking, student self-check-in kiosks, and queue and case management.

Budget Impact:

Total Funds Requested:	\$39,690
Source of Funds:	Tech Fee
Projected Revenue:	N/A
Projected Savings:	N/A

Student Learning Impact:

How will proposed agenda item impact student learning?

E2E Advising will provide advisors and students with critical advising appointment management tools.

How will proposed agenda item be measured?

The college will be able to continue to use online technology for the smooth operation of the institution and to improve learning.

MOTION: Move to approve the one-year agreement for the E2E Advising at a total cost of \$39,690.

MEMORANDUM

TO: Members, LLCC Board of Trustees

FROM: Dr. Curt Oldfield
President

SUBJECT: Renewal of Elevator Service Contract

DATE: September 23, 2026

Kone Elevator provides the service and repair of all 10 of LLCC's elevators. Elevator emergency phone service had to be upgraded to a wireless system as the older phone lines are obsolete. Kone now can provide 24/7 monitoring of these emergency phones.

Total for renewal for the elevator service contract is \$45,101.88 per year.

Budget Impact:

Total Funds Requested:	\$45,101.88
Source of Funds:	Liability, Protection, and Settlement Funds
Projected Revenue:	N/A
Projected Savings:	N/A

Student Learning Impact:

How will proposed agenda item impact student learning?

By improving the physical environment in which instruction, study and leisure activities take place.

How will proposed agenda item be measured?

This project will be measured first by completion within the predetermined budget and time allotted for completion, and then by the satisfaction of the users and stakeholders.

MOTION: Move to approve the annual renewal expenditure of \$45,101.88 to Kone Elevator for elevator service, maintenance and emergency phone monitoring.

MEMORANDUM

TO: Members, LLCC Board of Trustees

FROM: Dr. Curt Oldfield
President

SUBJECT: Interior Wayfinding Phase 3 – Contractor Recommendation

DATE: September 23, 2026

Sealed proposals were requested for the Interior Wayfinding Phase 3 Project and were received at the Construction Manager's Office on September 1, 2026. The Interior Wayfinding Phase 3 project includes installing new interior wayfinding at the Levi, Ray and Shoup Aviation Center, Beardstown, Child Development Center, Jacksonville, Litchfield, Medical District, and Taylorville locations.

A tabulation of those proposals is as follows:

Contractor	Base Bid
ACE Sign Co. Springfield, IL	\$136,017
APCO Signs Oswego, IL	\$167,446
Serigraphics Sign Systems, Inc. Minneapolis, MN	\$138,761

The following company was issued bid documents but chose not to submit a proposal: Graphic House, Wausau, WI.

As required by section 6.4 of the LLCC Board Policy, an advertisement for public bid was published in the Thursday, August 13, 2026 edition of the Illinois Times.

The lowest responsive bid is within the project budget approved at the October 2025 Board meeting.

Budget Impact:

Total Funds Requested: \$149,617
(\$136,017 Bid Amount + \$13,600 Contingency)

Source of Funds: Protection, Health, and Safety

Projected Revenue: N/A

Projected Savings: N/A

Student Learning Impact:

How will proposed agenda item impact student learning?

By improving the physical environment in which instruction, study, administrative and leisure activities take place.

How will proposed agenda item be measured?

This project is measured first by completion within the predetermined budget and time allotted for completion, and then by the satisfaction of the users and stakeholders.

MOTION: Move to approve the Base Bid in the amount of \$136,017 from ACE Sign Co. and to establish a project contingency in the amount of \$13,600, for an aggregate amount of \$149,617 to complete the Interior Wayfinding Phase 3 Project.

MEMORANDUM

TO: Members, LLCC Board of Trustees

FROM: Dr. Curt Oldfield
President

SUBJECT: Master Plan Implementation – Construction Management
Services – Amendment #3 – Phase B2 Renovations of Menard
Hall Main Level

DATE: September 23, 2026

We are asking the Board to approve Amendment #3 to the Master Plan Implementation – Construction Management Services for O’Shea Builders (O’Shea) to provide construction management services for Phase B2 Renovations of Menard Hall Main Level. As stated in the February 2025 memo, the cost of O’Shea’s services will be determined by project amendments that require board approval and O’Shea will serve as construction manager only and not self-perform any work.

Sealed proposals were requested for the Master Plan Implementation – Phase B2 Renovations of Menard Hall Main Level, based on the bid packages listed below and were received at the Construction Manager’s Office on August 27, 2026. The tabulation of those proposals is as follows:

Bid Results	Bid Package	Bid	Selected
AFE Construction, LLC Peoria, IL	General Trades	\$589,700	\$589,700
CAD Construction Inc. Tremont, IL	General Trades	\$752,830	-
Advance Glass, Inc. Springfield, IL	Aluminum & Glass	\$270,652	\$270,652
Bacon & Van Buskirk Glass Co. – Springfield Springfield, IL	Aluminum & Glass	\$308,000	-
East Moline Operating Co. dba East Moline Glass Co. East Moline, IL	Aluminum & Glass	\$399,300	-
Allied Construction Services, Inc. - Peoria Peoria, IL	Gypsum Board Assemblies	\$447,780	\$447,780

Bid Results	Bid Package	Bid	Selected
Landgrebe Interior Construction Springfield, IL	Gypsum Board Assemblies	\$461,640	-
Mid-Illinois Companies, Corp. Peoria, IL	Gypsum Board Assemblies	\$529,242	-
RG Construction Peoria, IL	Gypsum Board Assemblies	\$642,000	-
Von Alst Operating, LLC Swansea, IL	Gypsum Board Assemblies	\$644,064	-
Carpet Weaver's Inc. Springfield, IL	Flooring	\$170,997	-
Flooring Systems, Inc. St. Louis, MO	Flooring	\$140,560	\$140,560
Patterson Commercial Flooring, Inc. Springfield, IL	Flooring	\$170,000	-
TSI Commercial Floor Covering Champaign, IL	Flooring	\$199,795	-
Jennings Painting, Inc. Springfield, IL	Paints & Coatings	\$94,000	-
Mid-Illinois Companies, Corp. Peoria, IL	Paints & Coatings	\$90,104	\$90,104
E.L. Pruitt Company Springfield, IL	Plumbing	\$179,585	\$179,585
Henson Robinson Company Springfield, IL	Plumbing	\$228,577	-
E.L. Pruitt Company Springfield, IL	HVAC	\$343,663	-
Henson Robinson Company Springfield, IL	HVAC	\$295,000	\$295,000
Dynamic Controls East Peoria, IL	Temperature Controls	\$111,232	\$111,232
Anderson Electric, Inc. Springfield, IL	Electrical	\$787,485	-
B&B Electric, Inc. Springfield, IL	Electrical	\$752,205	\$752,205
Porter Electric, LLC Pekin, IL	Electrical	\$963,350	-
Senergy Electric, Inc. Williamsville, IL	Electrical	\$853,358	-
Weber Electric, Inc. Bloomington, IL	Electrical	\$849,900	-
Mid-Illinois Companies, Corp. Peoria, IL	Combined Gypsum Board Assemblies & Paint	597,400	-
Total Bids Selected	-	-	\$2,876,818

The following companies were issued bid documents but chose not to submit a proposal: none.

As required by section 6.4 of the LLCC Board Policy, an advertisement for public bid was published on Thursday, July 23, 2026, in the Illinois Times.

We are requesting approval of Amendment #3 and authorization for O'Shea to execute subcontracts for the lowest responsive bids as listed in Amendment #3 Summary table below.

Amendment #3 Summary

Bid Results	Bid Package	Bid	Selected
AFE Construction, LLC Peoria, IL	General Trades	\$589,700	\$589,700
Advance Glass, Inc. Springfield, IL	Aluminum & Glass	\$270,652	\$270,652
Allied Construction Services, Inc. - Peoria Peoria, IL	Gypsum Board Assemblies	\$447,780	\$447,780
Flooring Systems, Inc. St. Louis, MO	Flooring	\$140,560	\$140,560
Mid-Illinois Companies, Corp. Peoria, IL	Paints & Coatings	\$90,104	\$90,104
E.L. Pruitt Company Springfield, IL	Plumbing	\$179,585	\$179,585
Henson Robinson Company Springfield, IL	HVAC	\$295,000	\$295,000
Dynamic Controls East Peoria, IL	Temperature Controls	\$111,232	\$111,232
B&B Electric, Inc. Springfield, IL	Electrical	\$752,205	\$752,205

Total Bids Selected	\$2,876,818
O'Shea Direct Costs, General Liability, Contingency, Fees, and Bonds:	\$813,811
Master Plan Implementation – Construction Management Services – Amendment #3:	\$3,690,629

The above Amendment #3 is within the approved project budget.

Budget Impact:

Total Funds Requested: \$4,059,629
(\$3,690,629 Amendment #3 + \$369,000 Contingency)

Source of Funds: 2025 Bonds

Projected Revenue: N/A

Projected Savings: N/A

Student Learning Impact:

How will proposed agenda item impact student learning?

By improving the physical environment in which instruction, study, administrative and leisure activities take place.

How will proposed agenda item be measured?

This project is measured first by completion within the predetermined budget and time allotted for completion, and then by the satisfaction of the users and stakeholders.

MOTION: Move to approve Master Plan Implementation – Construction Management Services – Amendment #3 with O’Shea Builders in the amount of \$3,690,629 and to establish a project contingency in the amount of \$369,000, for an aggregate amount of \$4,059,629 to complete the Master Plan Implementation – Phase B2 Renovations of Menard Hall Main Level project.

III. Action Agenda

MEMORANDUM

TO: Members, LLCC Board of Trustees

FROM: Dr. Curt Oldfield
President

SUBJECT: Revisions to Board Policy 5.11 – Admission of Students

DATE: September 23, 2026

These revisions include changes to the policy to align with current practices.

Policy Statement:

~~In accordance with Section 805/3-17 of the Illinois Public Community College Act the College shall admit any student qualified to complete a program offered by the College. Upon acceptance, entry level competence must be demonstrated in advance of enrollment in transfer programs and selective admissions programs designated by the College, which competence may be achieved through preparedness programs conducted by the College.~~

The College shall admit students in accordance with all the requirements respecting qualifications and preferences set forth in the Public Community College Act (110 ILCS 805/3-17 and 805/3-28) and Administrative Rules of the Illinois Community College Board.

Information about admission requirements, procedures and options is published in the College catalog and other appropriate media. Admission to the College does not guarantee entrance into a particular course or program of study.

In special circumstances, the Vice President, Student Services (or the Vice President's designee) in conjunction with the Vice President for Academic Services, (or the Vice President's designee) may, with mutual agreement of affected faculty, authorize admission to the College and registration into college level course work by students who do not meet all ~~requirements~~ ~~admissions criteria~~.

The Vice President, Student Services (or the Vice President's designee) may deny admission to a person due to their prior conduct ~~or post-secondary~~ **at any educational** institution.

~~Persons who have been suspended or expelled from any other post-secondary institution for disciplinary or behavioral issues may be denied admission to Lincoln Land Community College by the Vice President, Student Services, or the Vice President's designee if their presence is deemed a threat to the college or its personnel.~~

The College reserves the right to verify the identity, academic records, and eligibility of all applicants for admission and students. Submission of false or misleading information—including the use of another person’s identity or a fictitious identity—may result in denial of admission, cancellation of registration, withholding of refunds, and disqualification from all financial aid. The provisions under Board Policy 5.36, 5.37, 5.40, and 5.41 do not apply to applicants or students suspected of providing a false identity.

These changes were presented last month for a first reading and are submitted for Board approval this evening.

**MOTION: Move to approve the revisions to Board Policy 5.11 –
Admission of Students.**

MEMORANDUM

TO: Members, LLCC Board of Trustees

FROM: Dr. Curt Oldfield
President

SUBJECT: Revisions to Board Policy 5.43 – Standards of Progress - Academic

DATE: September 23, 2026

These revisions include changes to the policy to align with current practices.

Policy Statement:

The College is committed to student success. Students enrolled in an academic program must maintain minimum academic achievement standards. Standards for academic achievement are published in the college catalog and are determined by cumulative grade point average of credit hours attempted. A student whose academic performance is below the acceptable standard will be placed first on academic ~~probation~~ **notice**, then ~~suspension~~, **academic recovery** then ~~multiple-suspension~~ **academic supervision** status.

These changes were presented last month for a first reading and are submitted for Board approval this evening.

MOTION: Move to approve the revisions to Board Policy 5.43 – Standards of Progress – Academic.

MEMORANDUM

TO: Members, LLCC Board of Trustees

FROM: Dr. Curt Oldfield
President

SUBJECT: Revision to Board Policy 5.16 - Residency

DATE: September 23, 2026

These revisions include changes to the policy in accordance with the IL Public Community College Act and administrative rules of the Illinois Community College Board.

Policy Statement:

Student residency classification (in-district, in-state out-of-district, **or** out-of-state, ~~or out-of-country~~) and verification will be in accordance with the provisions of the *Illinois Public Community College Act*, 110 ILCS 805/1 *et seq.*, and the administrative rules of the Illinois Community College Board (ICCB). **When residency of a student or prospective student is not clear, proof of residency may be required.**

~~To be classified as a resident of the State of Illinois or of the community college district, a student shall have occupied a dwelling within the State or district for at least 30 days immediately before the date established by the district for classes to begin.~~

~~The College shall maintain documentation verifying State or district residency of students.~~

~~Students occupying a dwelling in the State or district who fail to meet the 30-day residency requirement may not become residents simply by attending classes at a community college for 30 days or more.~~

~~Students who move from outside the State or district and who obtain residence in the State or district for reasons other than attending the community college shall be exempt from the 30-day requirement if they demonstrate through documentation a verifiable interest in establishing permanent residency.~~

~~Students who are currently under the legal guardianship of the Illinois Department of Children and Family Services or have been recently emancipated from the Department and had a placement change into a new community college district shall be exempt from the 30-day requirement if they demonstrate proof of current in-district residency. Documentation of current residency may be submitted to the district from the student, a~~

~~case worker or other personnel of the Department, or the student's attorney or guardian ad litem.~~

Legal Citation

110 ILCS 805

This is being presented for a first reading tonight. No action is required at this meeting. With Board concurrence, we will return these policies to you for action at the regularly scheduled October 2026 meeting of the Board.

MEMORANDUM

TO: Members, LLCC Board of Trustees

FROM: Dr. Curt Oldfield
President

SUBJECT: Revision to Board Policy 5.42 – Schedule Changes

DATE: September 23, 2026

These revisions include changes to the policy in accordance with the IL Public Community College Act and administrative rules of the Illinois Community College Board.

Policy Statement:

Students may enroll or withdraw from courses as follows:

1. Enrolling in Course(s): Students may enroll before a term begins. After the starting date of a term, a student may not initially enroll. Students already enrolled in a course(s) for a given term may add a course(s) to their schedule through Wednesday of the first week in that term. In special and unusual circumstances, the Vice President, Student Services, or the Vice President's designee, may, after consultation with the relevant faculty member and the appropriate dean, authorize a registration after the late registration period. ~~A late fee shall be assessed if the student adds a course(s) after the first meeting.~~ **Courses with irregular start and end dates may have different enrollment dates.**
2. Withdrawing from Course(s): Students may officially withdraw from courses up to one full week before the last day of classes in a regular college semester or term. After the ~~sixth day~~ **first week** of ~~class~~ **the term** a student will receive a grade of "W". Shorter term courses will have a proportionate withdrawal period. Refunds shall be in accordance with Board Policy 5.18, "Tuition and Fee Refund", and the grade recorded at the time of withdrawal shall be in accordance with Board Policy 5.8, "Grades Given Upon Withdrawal."

This is being presented for a first reading tonight. No action is required at this meeting. With Board concurrence, we will return these policies to you for action at the regularly scheduled October 2026 meeting of the Board.

MEMORANDUM

TO: Members, LLCC Board of Trustees

FROM: Dr. Curt Oldfield
President

SUBJECT: Modification of the 2027 and 2028 Academic Calendars

DATE: September 23, 2026

The 2027 and 2028 Academic Calendars had previously been approved by the Board (November 2024), but due to the implementation of Colleague SaaS, an adjustment to the beginning days of classes had to be made within the system which is causing misalignment between Colleague and the Catalog.

Currently, these calendars reflect classes starting on the first Saturday of the fall semester, but we need to adjust this to Monday being the first day of the classes for the semester for 2027 and 2028. The Board had previously approved this change to Monday to occur with the 2029 academic year at the November 2024 meeting.

MOTION: Move to approve the adjustment to the 2027 and 2028 Academic Calendars.

MEMORANDUM

TO: Members, LLCC Board of Trustees

FROM: Dr. Curt Oldfield
President

SUBJECT: Fiscal Year 2027 Budget

DATE: September 23, 2026

Included under separate cover is the Fiscal Year 2027 Budget. As required by law, the FY 2027 Operating Budget in Tentative Form was made available for public review and comment at the Board of Trustees meeting held on July 22, 2026.

No changes have been made to the Tentative Budget in preparing the Final Budget, other than updating the FY 2026 ending fund balances based on year-end financial results. The FY 2027 Final Operating Budget is balanced, with total projected revenues and expenditures of \$63,004,976.

The tax levy scheduled for Board consideration in December 2026 will authorize the extension of property taxes for calendar year 2026. In accordance with GASB Statement No. 34, the FY 2027 budget recognizes 50% of the revenue generated from the calendar year 2025 tax levy and 50% of the projected revenue from the calendar year 2026 tax levy.

The budget document also includes the following tax-supported funds:

Liability, Protection and Settlement Fund (Fund 12): Supports insurance, risk management, safety, and security expenditures.

Audit Fund (Fund 11): Provides funding for annual audit services.

Bond and Interest Fund (Fund 04): Provides for the payment of principal and interest on outstanding debt obligations.

In addition, budgets are presented for the following funds:

Operations & Maintenance Restricted Fund (Fund 03): Restricted for construction, capital improvements, and other capital expenditures. Funding is provided through the Protection, Health, and Safety tax levy and transfers from the Operations & Maintenance Fund.

Auxiliary Enterprises Fund (Fund 05): Accounts for activities that are intended to be self-supporting through user fees, including the Bookstore, Food Service, LLCC-Medical District, Child Development Center, and Community Programming.

Employee Benefits Fund (Fund 16): Serves as the College's self-insurance fund.

Restricted Purposes Fund (Fund 06): Accounts for resources restricted by federal and state grants, donor restrictions, and internal Board designations.

Trust and Agency Fund (Fund 10): Accounts for student club funds and other monies held by the College in a custodial capacity.

Working Cash Fund (Fund 07): Functions as the College's internal bank to meet short-term cash flow needs.

Federal Financial Aid Fund (Fund 17): Accounts for federal and state financial aid funds administered on behalf of students.

The FY 2027 Final Budget includes estimated revenues sufficient to meet or exceed budgeted expenditures in all funds, with the exception of the Operations & Maintenance Restricted Fund and the Restricted Purposes Fund. Both funds have sufficient carryforward fund balances available to support planned expenditures.

Additional information will be provided at the meeting if requested.

MOTION:	Move to adopt the attached resolution approving the FY 2027 Operating Budget and approve the FY 2027 Capital Budget as presented.
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FISCAL YEAR 2027 BUDGET RESOLUTION

WHEREAS, the Board of Trustees of Community College, District No. 526, Counties of Bond, Cass, Christian, DeWitt, Fayette, Greene, Logan, Macon, Macoupin, Mason, Menard, Montgomery, Morgan, Sangamon and Scott and State of Illinois, cause to be prepared in tentative form a budget for said district for the fiscal year beginning July 1, 2026 and ending June 30, 2027; and

WHEREAS, the Secretary of said Board of Trustees has made such budget in tentative form conveniently available to public inspections for at least 30 days prior to final action thereon; and

WHEREAS, the Secretary of said Board of Trustees arranged for and there was held a public hearing as to such budget on September 23, 2026; and

WHEREAS notice of the availability of the budget for public inspection and notice of the public hearing were published in accordance with applicable law; and

WHEREAS it appears that all legal requirements pertaining to the preparation, availability for public inspection, notice, hearing, and adoption of such budget have been fulfilled;

NOW, THEREFORE, BE IT RESOLVED: by the Board of Trustees of Community College District No. 526 as follows:

Section 1. That the fiscal year for the district is declared as being July 1, 2026 and ending June 30, 2027.

Section 2. The Fiscal Year 2027 Budget, containing a statement of cash on hand at the beginning of the fiscal year, estimates of revenues to be received from all sources during the fiscal year, estimates of expenditures for such fiscal year, and estimates of cash expected to be on hand at the end of the fiscal year, is hereby adopted as the official budget of the District for Fiscal Year 2027. A copy of said budget is attached hereto and incorporated herein by reference as though fully set forth.

Section 3. The Fiscal Year 2027 Operating Budget provides for total projected revenues of \$63,004,976 and total budgeted expenditures of \$63,004,976.

Section 4. The Fiscal Year 2027 Capital Budget, as presented to the Board of Trustees, is hereby approved.

ATTEST:

Chair, Board of Trustees

Secretary, Board of Trustees

AGENDA ITEM III.D.2

MEMORANDUM

TO: Members, LLCC Board of Trustees

FROM: Dr. Curt Oldfield
President

SUBJECT: Approval of Investment Management Services Agreement

DATE: September 23, 2026

Tonight, we are recommending that the Board of Trustees authorize Lincoln Land Community College to enter into an Investment Management Agreement with PFM Asset Management, a division of U.S. Bancorp Asset Management, Inc., for professional investment management services.

Lincoln Land Community College maintains cash balances that support ongoing operations, capital projects, reserves, and other institutional priorities. While preserving safety and liquidity remains the College's primary objective, opportunities exist to enhance investment earnings through a more strategic management approach that remains fully compliant with the Illinois Public Funds Investment Act.

PFM Asset Management is a nationally recognized provider of investment management services focused on public sector entities, including local governments, municipalities, school districts, and higher education institutions. PFM currently serves numerous public entities throughout Illinois, including nine Illinois community colleges. The firm's specialization in public funds investing provides expertise in managing portfolios within the unique legal and operational requirements governing public institutions.

The proposed engagement would allow the College to implement a professionally managed investment strategy utilizing the investment instruments authorized under the Illinois Public Funds Investment Act and the College's investment policies. Under the agreement, PFM would provide discretionary investment management services, manage investments in accordance with the College's investment policy, and provide ongoing reporting and portfolio oversight.

The objective of this initiative is to improve the utilization of available funds through diversification, active portfolio management, and strategic investment of funds that are not immediately needed for operations. By leveraging the investment options available under state law, the College should be positioned to generate enhanced investment

returns on a portion of its available funds compared to simply earning whatever interest rate on our accounts through the bank.

The engagement with PFM Asset Management is expected to provide the following benefits:

- Professional management of a portion of the College's investable funds.
- Investment strategies designed specifically for public entities and compliant with Illinois statutes.
- Enhanced portfolio diversification using authorized investment instruments.
- Ongoing monitoring of market conditions and portfolio performance.
- Regular reporting and transparency regarding investment activity and results.
- Potential for improved annual investment earnings while maintaining the College's emphasis on safety and liquidity.

PFM Asset Management would be compensated according to the fee schedule included in the Investment Management Agreement. Fees are based on assets under management and range from 0.09% on the first \$50 million of assets to 0.07% on assets between \$50 million-\$100 million, with a minimum annual fee of \$40,000.

Administration believes that the anticipated increase in investment earnings over time will outweigh the management fees associated with the program and will provide a positive net benefit to the College.

MOTION:	Move to approve the Investment Management Agreement with PFM Asset Management.
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MEMORANDUM

TO: Members, LLCC Board of Trustees

FROM: Dr. Curt Oldfield
President

SUBJECT: Approval of Illinois Trust Resolution

DATE: September 23, 2026

The Illinois Trust is an intergovernmental investment pool established under Illinois law to provide public agencies with enhanced opportunities to invest public funds while maintaining compliance with applicable state statutes governing public fund investments. The Trust was created through a Declaration of Trust among participating Illinois public entities and operates as a cooperative investment vehicle for governmental organizations throughout the state.

The resolution before the Board authorizes the College to join the Illinois Trust and to utilize its investment services as deemed appropriate by authorized College officials. The resolution further acknowledges that participation in the Trust will assist the College in fulfilling its responsibility to prudently invest available funds in accordance with the Illinois Public Funds Investment Act.

Approval of this resolution will provide the College with an additional investment option for managing available cash and reserves. Participation in the Illinois Trust is expected to:

- Expand the College's available investment alternatives.
- Enhance flexibility in the management of operating and reserve funds.
- Provide access to professionally managed investment products designed specifically for Illinois public entities.
- Support the College's ongoing efforts to maximize investment earnings while maintaining appropriate levels of safety, liquidity, and statutory compliance.
- Strengthen the College's overall treasury and cash management capabilities.

Participation in the Illinois Trust does not obligate the College to invest funds with the Trust at any specific level. Rather, it establishes an additional tool available to College administration for the prudent management of College resources.

There is no direct fiscal impact associated with approval of the resolution. Participation in the Illinois Trust may provide opportunities to improve investment returns on available College funds while maintaining compliance with Illinois investment requirements.

MOTION:	Move to approve the Illinois Trust Resolution authorizing Lincoln Land Community College to become a participant in the Illinois Trust.
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RESOLUTION NO. _____

**A RESOLUTION APPROVING THE DECLARATION OF TRUST OF THE
ILLINOIS TRUST (FORMERLY KNOWN AS THE ILLINOIS INSTITUTIONAL INVESTORS TRUST)
AND AUTHORIZING THE EXECUTION THEREOF,
AND AUTHORIZING CERTAIN OFFICIALS TO ACT ON BEHALF
OF THE _____**

WHEREAS, this _____ (the "Governing Board") of the
_____ (the "Agency") has been presented with and reviewed the
Declaration of Trust dated October 18, 2002 (the "Declaration of Trust"); and

WHEREAS, the Declaration of Trust creates a common law trust (the "Trust") to provide an instrumentality and agency through which public agencies organized under the laws of the State of Illinois may jointly act, agree, and cooperate in accordance with the laws of the State of Illinois in the performance of their responsibilities to invest available funds so as to enhance their investment opportunities pursuant to an investment program conducted in accordance with the laws of the State of Illinois, from time to time in effect, governing the investment of the funds of public agencies; and

WHEREAS, this Governing Board of the Agency has also been presented with and reviewed the appropriate Information Statement providing detailed information about the investment objectives, organization, structure, and operation of the Trust and its investment opportunities; and

WHEREAS the Agency is a public agency and unit of local government or school district within the meaning of Section 10 of Article VII of the 1970 Constitution of the State of Illinois (the "Illinois Constitution"), the Intergovernmental Cooperation Act, 5 ILCS 220/1, *et seq.*, and the Public Funds Investment Act, 30 ILCS 235/0.01, *et seq.*, and is authorized to enter into intergovernmental agreements, including the Declaration of Trust, pursuant to, *inter alia*, the provisions of Section 10, Article VII of the Illinois Constitution, the Intergovernmental Cooperation Act, and the Public Funds Investment Act; and

WHEREAS, the Agency does hereby find that by entering into the Declaration of Trust and becoming a Participant (as such term is defined in Section 1.4 of the Declaration of Trust) in the Trust, it shall be better able to perform its responsibility to invest its funds in accordance with the laws of the State of Illinois; and

WHEREAS, the Agency does hereby find and declare that it is in the best interest of the residents of the Agency that the Agency enter into the Declaration of Trust, become a Participant of the Trust, and use the Trust's services from time to time at the discretion of the Treasurer [and/or other authorized official];

NOW THEREFORE BE IT RESOLVED by the Governing Board of the Agency, _____
County, Illinois, as follows:

Section 1. The facts and statements contained in the preamble to this Resolution are hereby found to be true and correct and are hereby adopted as part of this Resolution.

Section 2. The terms and conditions of the Declaration of Trust are hereby approved, and the Agency is hereby authorized to become a Participant in the Trust. The persons listed below are authorized to execute said Declaration of Trust and enter into the Intergovernmental Agreement, and said persons are duly authorized present incumbents of said offices; and actual samples of their respective signatures are listed below:

_____	_____	_____
Print Name	Title	Signature

_____	_____	_____
Print Name	Title	Signature

Section 3. This Resolution shall take effect from and after its passage and approval as provided by law.

Signature of Official designated in Section 2

Print Name

Title

Agency

Attest:

I hereby certify that the foregoing is a full, true and complete transcript of a Resolution was adopted at the meeting held on _____, 20_____.

I do further certify that the deliberations of the _____(the "Governing Board") on the adoption of said Resolution were conducted openly, that the vote on the adoption of said Resolution was taken openly, that said meeting was held at a specified time and place convenient to the public, that notice of said meeting was duly given to all of the news media requesting such notice, that said meeting was called and held in strict compliance with the provisions of the Open Meetings Act of the State of Illinois, and that the Governing Board has complied with said Act and with all of the procedural rules of the Governing Board.

I do further certify that such Resolution is in full force and effect as of the date hereof, and that such Resolution has not been modified, amended, or rescinded since its adoption.

[Clerk or Secretary]

Date

[seal]

[Signature pages may be modified as appropriate.]

MEMORANDUM

TO: Members, LLCC Board of Trustees

FROM: Dr. Curt Oldfield
President

SUBJECT: Extension of the LLCC 5-Year Strategic Plan

DATE: September 23, 2026

As you recall, the current 5-year strategic plan was approved to cover January 2022 through December 2026. As work continues on the update, we request your approval to extend the current Strategic Plan until the new version is released this coming Spring.

MOTION: Move to approve an extension of the current Strategic Plan.

IV. Information Items

MEMORANDUM

TO: Members, LLCC Board of Trustees

FROM: Dr. Curt Oldfield
President

SUBJECT: Position Vacancies and Hires

DATE: September 23, 2026

POSITION VACANCIES

Classified

Lab Coordinator (FT)

Professional

Family and Community Engagement Specialist (FT)
Research & Analytics Associate I (FT)

Administrator

Dean, Social Sciences and Business
Director, Child Development Center

PROMOTIONS

Babbs, Amber Admin Assistant to Dean, Health Professions 08/31/2026

MEMORANDUM

TO: Members, LLCC Board of Trustees

FROM: Dr. Curt Oldfield
President

SUBJECT: Construction Progress Update

DATE: September 23, 2026

Attached is the current Construction Project Status Report for LLCC. It includes all projects that are currently underway and projects that have formal plans and available funding but are not yet underway. The following information is intended to provide a brief overview of the progress of each of the projects since the previous Board Meeting:

PHS Projects – FY25

Interior Wayfinding Phase 2

The project is underway and we anticipate completion in Fall 2026.

Main Campus Exterior & Interior Lighting Upgrade Phase 4

The project is substantially complete. We are awaiting completion of punchlist items and closeout documents.

PHS Projects – FY26

Interior Wayfinding Phase 3

Our recommendation is before you this evening.

Child Development Center Mechanical Upgrades

The project is substantially complete. We are awaiting completion of punchlist items and closeout documents.

Small Projects – FY26

FY26 Parking Lot & Sidewalk Improvements

The project is substantially complete. We are awaiting completion of punchlist items and closeout documents.

Deferred Maintenance Capital Project (CDB Managed)

Fire Alarm System Upgrades

Design is underway. The CDB project schedule allows 48 weeks for design development. We don't anticipate bidding until Fall of 2026 with construction to start in 2027.

EDA Cares Act Grant

Renovate and Expand Campus Training Facilities

The project is substantially complete. We are awaiting completion of punchlist items and closeout documents.

DCEO Energy Transition Community Grant

Litchfield Science Lab Renovation

The project is substantially complete. We are awaiting completion of punchlist items and closeout documents.

Welding Lab Expansion

The project is substantially complete. We are awaiting completion of punchlist items and closeout documents.

Litchfield Truck Driver Training Expansion

The training pad portion of the project is substantially complete. We are awaiting completion of punchlist items and closeout documents. We anticipate the interior renovation portion of the project to bid in early 2027 (pending release of additional grant funds).

Illinois Green Economy Network (IGEN) Grant

Solar Powered Commercial Construction Training Lab

The project is substantially complete. We are awaiting completion of punchlist items and closeout documents.

Memorial Health System Grant

Surgical Tech & Sonography Lab Upgrades

The project is substantially complete. We are awaiting completion of punchlist items and closeout documents.

2025 Bond

Master Plan Implementation – Phase A

Renovations in Millennium, main level Sangamon Hall

- Phase A1 Renovations of Millennium Center: Construction has started on the 1st floor and will continue through late Fall 2026.
- Phase A2 Asbestos Abatement of Sangamon Hall: The project is substantially complete. We are awaiting completion of punchlist items and closeout documents.
- Phase A3 Renovations of Sangamon Hall: The project is underway and we anticipate completion of 3 new classrooms in Fall 2026 and the rest of the project in January 2027.

Master Plan Implementation – Phase B

Renovations in main level of Menard Hall Bookstore and PRM

- Phase B1 Asbestos Abatement of Menard Hall Main Level: This project will begin in January 2027 after Phase A3 is completed.
- Phase B2 Renovations of Menard Hall Main Level: Our recommendation is before you this evening.
- Construction will begin after Phase A is complete in January 2027 and continue in “sub phases” through Fall 2027.

Master Plan Implementation – Phase C

Renovations in the main and lower levels of Menard Hall, and Trutter Center Classrooms.

- Phase C1 Asbestos Abatement of Menard Hall Lower Level: We will request asbestos testing and design services be initiated in Fall 2026 to determine the extent of the scope.
- Phase C2 Renovations of Menard Hall Lower Level: Development of construction documents are underway.
- Phase C3 Renovations of Trutter Center: Development of construction documents are underway.
- August/October 2026 – Design development continues.
- November/December 2026 – Bidding through O’Shea Builders as a CM.
- Construction will begin after Phase B is complete in Fall 2027 and continue in “sub phases” through 2028.

AGENDA MASTER CALENDAR

OCTOBER 2026 • PHS Projects • Board Meeting 10/28/26 Jacksonville	NOVEMBER 2026 • Financial Audit Review • Board Meeting 11/18/26	DECEMBER 2026 • Adopt CY26 Property Tax Levy • Board Meeting 12/14/26 • General Obligation Alternate Bond Levy Abatement	JANUARY 2027 • Spring Adjunct Faculty Listing • Board Meeting 1/27/27
FEBRUARY 2027 • Sabbatical Leaves • Approval of Faculty Positions • Faculty Tenure & Continuing Employment Recommendations • Board Meeting 2/24/27	MARCH 2027 • Administrative Positions • Board Meeting 3/24/27	APRIL 2027 • Seating of Student Trustee • Board Organization and Election of Officers • Foundation Gala 4/24/27 • Board Meeting 4/28/27	MAY 2027 • Student Recognition • Employee Recognition • Commencement 5/14/27 • Board Meeting 5/26/27
JUNE 2027 • Summer Adjunct Faculty Listing • Budget Workshop • Board Meeting 6/23/27	JULY 2027 • FY28 Tentative Budget • Board Meeting 7/28/27	AUGUST 2027 • Board Meeting 8/25/27	SEPTEMBER 2027 • Budget Adoption/Public Hearing • Fall Adjunct Faculty Listing • Board Meeting 9/22/27

V. Strategic Discussion